Financial Statements of

# ST. THOMAS ELGIN GENERAL HOSPITAL

And Independent Auditor's Report thereon

Year ended March 31, 2023



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### **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors of St. Thomas Elgin General Hospital

### Opinion

We have audited the financial statements of St. Thomas Elgin General Hospital (the Hospital), which comprise:

- the statement of financial position as at March 31, 2023
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *"Auditor's Responsibilities for the Audit of the Financial Statements"* section of our auditor's report.

We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Page 2

### Other Matter - Comparative Information

As part of our audit of the financial statements for the year ended March 31, 2023, we also audited the adjustments that were applied to restate certain comparative information presented for the year ended March 31, 2022. In our opinion, such adjustments are appropriate and have been properly applied.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.



Page 3

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants London, Canada

June 8, 2023

Statement of Financial Position

March 31, 2023, with comparative information for 2022

		2023		2022
				(Restated
				note 2)
Assets				
Current assets:				
Cash	\$	13,906,243	\$	12,849,700
Accounts receivable (note 3)		7,485,456		6,989,668
Due from Hospital Foundation (note 13 (a))		750,280		243,743
Inventories		1,577,548		1,388,092
Prepaid expenses		1,412,547		1,965,841
		25,132,074		23,437,044
Capital assets (note 5)		119,761,261		123,592,896
	ģ	5144,893,335	ę	\$147,029,940

# Liabilities, Deferred Contributions and Net Assets

Current liabilities:		
Accounts payable and accrued liabilities	\$ 20,008,108	\$ 14,699,272
Vacation liability	3,620,119	3,352,576
Due to Hospital Auxiliary (note 13 (b))	443,069	352,606
Current portion of long-term debt (note 7)	533,603	535,783
Total current liabilities	24,604,899	18,940,237
Asset retirement obligation	589,054	589,054
Long-term debt (note 7)	132,235	3,585,261
Sick leave liability	20,063	30,036
Employee future benefits (note 8 (b))	4,243,800	4,024,900
	29,590,051	27,169,488
Deferred capital contributions (note 9)	98,438,175	100,775,874
Unrestricted net assets	16,865,109	19,084,578
Commitments (note 14)		
Contingencies (note 15)		
	\$144,893,335	\$147,029,940

See accompanying notes to financial statements.

On behalf of the Board:

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1xnply Director

Director

Dan Ross

Peter van der Westen

Statement of Operations

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Revenues:		
Ministry of Health Funding	\$ 104,435,616	\$ 98,968,873
Patient revenue from other payers	18,342,512	16,775,145
Recoveries and miscellaneous revenue	12,031,982	10,669,374
Amortization of deferred contributions		
related to equipment (note 9)	1,847,443	1,762,884
Differential and co-payment revenues	540,315	532,654
Total revenues	137,197,868	128,708,930
Expenses:		
Salaries and wages	61,419,219	55,591,743
Employee benefits	17,650,757	16,238,783
	79,069,976	71,830,526
Medical staff remuneration	20,949,367	18,820,430
Supplies and equipment	21,952,861	20,267,630
Amortization of equipment	3,239,611	3,561,827
Medical and surgical supplies	5,867,654	5,338,977
Drugs	7,061,000	6,561,454
	59,070,493	54,550,318
Total expenses	138,140,469	126,380,844
Surplus (deficit) from operations before COVID-19		
(expenses) and funding	(942,601)	2,328,086
Pandemic expenses	(1,187,210)	(5,688,599)
Ministry of Health pandemic funding (note 10)	1,187,210	6,511,467
Surplus (deficit) before the undernoted	(942,601)	3,150,954
Other revenue (expenses):		
Amortization of deferred contributions related to		
buildings (note 9)	3,856,879	3,809,792
Interest, long-term debt	(106,261)	(82,805)
Amortization of building	(5,027,486)	(5,139,348)
Ministry of Health working capital funding	-	1,928,454
	(1,276,868)	516,093
Surplus (deficit)	\$ (2,219,469)	\$ 3,667,047

See accompanying notes to financial statements.

Statements of Changes in Net Assets

Year ended March 31, 2023, with comparative information for 2022

Unrestricted
\$ 19,084,578
(2,219,469)
\$ 16,865,109
Unrestricted

	Ullesilleu
	(Restated note 2)
Balance, beginning of year	\$ 15,417,531
Surplus	3,667,047
Balance, end of year	\$ 19,084,578

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Cash provided by (used in):		
Operating activities:		
Surplus (deficit) Items not involving cash:	\$ (2,219,469) \$	3,667,047
Amortization of capital assets	8,267,097	8,701,175
Amortization of deferred contributions	(5,704,322)	(5,572,676)
Vacation liability	267,543	123,807
Sick leave liability	(9,974)	251
Employee future benefits	218,900	241,900
Changes in non-cash operating working capital (note 11)	4,760,814	8,117,393
	5,580,589	15,278,897
Financing activities:		
Repayment of long-term debt	(3,455,206)	(1,954,607)
Contributions received related to capital assets	3,366,623	2,832,533
	(88,583)	877,926
Investing activities:		
Purchase of capital assets	(4,435,463)	(3,795,379)
Increase in in cash	1,056,543	12,361,444
Cash, beginning of year	12,849,700	488,256
Cash, end of year	\$ 13,906,243 \$	12,849,700

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2023

The St. Thomas Elgin General Hospital (the "Hospital") is incorporated without share capital under the Companies Act of Ontario. The Hospital is a registered charity under the Income Tax Act and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

The Hospital is a 179-bed facility providing 24-hour coverage in medicine, surgery, obstetrics, pediatrics, anaesthesia, mental health, emergency and family medicine. The Hospital serves the residents of St. Thomas and Elgin County.

The Hospital is primarily funded by the Province of Ontario in accordance with funding policies established by the Ministry of Health ("MOH"). Any excess of revenues over expenses earned during a fiscal year may be retained by the Hospital. There is currently no commitment by the MOH to fund operating deficits. Therefore, to the extent that deficits are incurred and not funded, future operations may be affected. The MOH provides operating funding including base funding which is expected to be received on an annual basis, and special funding, which is non-recurring in nature, and consequently is unconfirmed for future years.

The Hospital operates under a Hospital Service Accountability Agreement ("H-SAA") with Ontario Health under the direction of the MOH. This agreement sets out the rights and obligations of the two parties in respect of funding provided to the Hospital together with performance standards and obligations of the Hospital that establish acceptable results for the Hospital's performance.

If the Hospital does not meet certain performance standards or obligations, the MOH/Ontario Health has the right to adjust certain funding streams received by the Hospital. Given that the MOH/Ontario Health is not required to communicate funding adjustments until after the submission of year-end data, the amount of revenue recognized in these financial statements represents management's best estimates of amounts earned during the year.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 1. Significant accounting policies:

The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards including the Section 4200 standards for government not-for-profit organizations. Significant accounting policies of the Hospital are summarized as follows:

(a) Revenue recognition:

The deferral method of accounting for contributions which includes donations and government grants is as follows:

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions other than endowment contributions are recognized as revenue in the year in which the related expenses are incurred.

Contributions restricted for the purchase of capital assets are recorded as deferred capital contributions and amortized into revenue on a straight line basis, at a rate corresponding with the amortization rate for the related capital assets.

Revenues from sources other than the MOH are recognized as services are rendered and collection is reasonably assured.

(b) Inventories:

Inventories, consisting of hospital supplies, are valued at the lower of cost on a weighted average basis and replacement cost.

(c) Restricted investments:

Restricted investments are recorded at fair value.

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 1. Significant accounting policies (continued):

(d) Capital assets:

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Hospital's operating activities, its carrying amount is written down to its residual value.

Amortization of original cost and any corresponding deferred contributions are calculated on a straight-line basis using the following annual rates over the estimated useful lives of the assets:

Asset	Rate
Building and building equipment	2.0% - 10.0%
Equipment (not including software)	5.0% - 20.0%
Equipment (software)	33.3%

Construction in progress comprises construction and development costs. No amortization is recorded until construction is substantially complete and the assets are ready for productive use.

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 1. Significant accounting policies (continued):

(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Derivative instruments and equity instruments that are quoted in an active market are reported at fair value. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. Management has elected to record all investments at fair value as they are managed and evaluated on a fair value basis.

Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations. Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method (or effective interest rate method). Long-term debt is recorded at cost.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations and any unrealized gain is adjusted through the statement of remeasurement gains and losses.

When the asset is sold, the unrealized gains and losses previously recognized in the statement of remeasurement gains and losses are reversed and recognized in the statement of operations. There are no items to be reported on the statement of remeasurement gains and losses, and as a result, the statement has not been prepared.

The Hospital classifies fair value measurements using a fair value hierarchy, which includes three levels of information that may be used to measure fair value:

- Level 1 Unadjusted quoted market prices in active markets for identical assets or liabilities;
- Level 2 Observable or corroborated inputs, other than level 1, such as quoted prices for similar assets or liabilities in inactive markets or market data for substantially the full term of the assets or liabilities; and
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 1. Significant accounting policies (continued):

(f) Employee future benefits:

The Hospital provides non-pension post-retirement benefit including health, dental and life insurance benefits. The Hospital accrues its obligations under the non-pension post-retirement benefit as the employees render the services necessary to earn the post-employment benefits. The actuarial determination of the accrued benefit obligations uses the projected benefit method pro-rated on service using best estimates of salary escalation, retirement ages of employees, and expected health care and dental costs. The most recent actuarial valuation of the benefit plan for funding purposes was as of March 31, 2023.

Actuarial gains (losses) on plan assets arise from the difference between the actual return on plan assets for a period and the expected return on plan assets for that period. Actuarial gains (losses) on the accrued benefit obligation arise from differences between actual and expected experience and from changes in the actuarial assumptions used to determine the accrued benefit obligation.

The net accumulated actuarial gains (losses) are amortized over the average remaining service period of active employees. The average remaining service period of the active employees covered by the post-employment benefits plan is 15.7 years (2022 - 13.4 years).

Past service costs arising from plan amendments are recognized immediately in the period the plan amendments occur.

Substantially all full time employees of the Hospital are members of the Healthcare of Ontario Pension Plan (the "Plan"). This Plan is a multi-employer, defined benefit pension plan, As this is a multi-employer plan, no liability has been recorded in the Hospital's financial statements.

(g) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. However, because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. During the year, volunteers contributed 14,504 hours of services (2022 - 9,178).

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 1. Significant accounting policies (continued):

(h) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property, plant and equipment, contingent liabilities, and obligations related to employee future benefits. Actual results could differ from those estimates.

In addition, the Hospital's implementation of PS3280 Asset Retirement Obligations has resulted in the requirement for management to make estimates regarding the useful lives of affected tangible capital assets and the expected retirement costs, as well as the timing and duration of these retirement costs.

(i) Asset retirement obligation:

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

A liability for the removal of asbestos in the building owned by the Hospital has also been recognized based on estimated future expenses to remediate these areas. Actual remediation costs incurred are charged against the ARO to the extent of the liability recorded. Differences between the actual remediation costs incurred and the associated liability recorded within the financial statements are recognized in the Statement of Operations at the time of remediation occurs.

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 2. Change in accounting policy:

On April 1, 2022, the Hospital adopted Public Accounting Standard PS 3280 – Asset Retirement Obligations. The new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets, such as asbestos removal in certain Hospital facilities. The standard was adopted on the modified retrospective basis at the date of adoption. Under the modified retrospective method, the discount rate and assumptions used on initial recognition are those as of the date of adoption of the standard.

On April 1, 2021, the Hospital recognized an asset retirement obligation relating to facilities owned by the Hospital that contain asbestos. The building was originally built in 1954, and the liability was measured as of the date of purchase of the building, when the liability was created. The building had an expected useful life of 50 years, and the estimate has not been changed since construction.

In accordance with the provisions of this new standard, the Hospital reflected the following adjustments at April 1, 2021:

Asbestos obligation:

- An asset retirement obligation in the amount of \$589,054, representing an estimate of the current obligations.
- A decrease to Opening Accumulated Surplus of \$589,054, as a result of the recognition of the liability.

### 3. Accounts receivable:

		2023		2022
Ministry of Health (note 8)	\$	2,299,501	\$	3,074,908
Provincial other	Ŧ	203,257	Ŧ	132,966
Patient and other		5,079,038		3,826,967
		7,581,796		7,034,841
Provision for doubtful accounts (note 16 (a))		(96,340)		(45,173)
	\$	7,485,456	\$	6,989,668

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 4. Asset retirement obligation:

The Hospital has accrued for asset retirement obligations related to the legal requirement for the removal or remediation of asbestos-containing materials in certain facilities. The obligation is determined based on the estimated undiscounted cash flows that will be required in the future to remove or remediate the asbestos containing material in accordance with current legislation.

The change in the estimated obligation during the year consists of the following:

	2023	2022
Balance, beginning of year Adjustment on adoption of PS 3280 asset retirement	\$ 589,054	\$ -
obligation standard	-	589,054
Opening balance, as restated	589,054	589,054
Less: obligations settled during the year	-	-
Total obligations at March 31 Less: current portion reported in accounts payable and	589,054	589,054
accrued liabilities	-	-
Balance, end of year	\$ 589,054	\$ 589,054

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 5. Capital assets:

			2023	2022
		Accumulated	Net book	Net book
	Cost	amortization	value	value
Land Building and building equipment Equipment Construction in progress	\$23,583 164,451,120 42,665,196 790,958	\$ - 57,826,665 30,342,931 -	\$23,583 106,624,455 12,322,265 790,958	\$23,583 110,124,838 13,150,706 293,769
	\$207,930,857	\$ 88,169,596	\$119,761,261	\$123,592,896

### 6. Credit facilities:

An unsecured credit facility has been established for the Hospital by a Canadian chartered bank with an operating line of credit of \$6,000,000 at prime rate minus 0.80%. At March 31, 2023 \$nil (2022 - \$nil) was drawn against this facility.

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 7. Long-term debt:

	2023	2022
Capital loan, unsecured, payable in blended monthly payments of \$46,569, interest at prime (6.7 % at March 31, 2023), minus 0.75%, 5.95% (2.45% at March 31, 2022) balance due May 31, 2024, committed facility expires on April 30, 2024	\$ 665,838	\$ 1,184,931
Installment loan, unsecured, payable in monthly payments of \$35,833 plus interest at Bankers Acceptance (2.45% at March 31, 2022), plus stamping fee of 0.50%, balance due April 2029, committed facility expires on April 30, 2023		2 026 112
		2,936,113
	665,838	4,121,044
Less current portion	533,603	535,783
	\$ 132,235	\$ 3,585,261

Regular annual principal payments required on long-term debt for the next two fiscal years are due as follows:

2024 2025	\$ 533,603 132,235
	\$ 665,838

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 8. Employee future benefits:

(a) Pension plan:

Substantially all full time employees of the Hospital are members of the Healthcare of Ontario Pension Plan (the "Plan"). This Plan is a multi-employer, defined benefit pension plan.

Employer contributions to the Plan on behalf of employees amounted to \$4,939,102 (2022 - \$4,764,476).

The audited financial statements of the Healthcare of Ontario Pension Plan at December 31, 2022, disclosed a net assets value of \$104 billion with accrued going concern liabilities relating to pension obligations of \$93 billion, resulting in a going concern surplus of \$11 billion (2022 - \$28 billion).

(b) Other employee future benefits:

The non-pension post-retirement benefit plan is a defined benefit plan funded on a cash basis by contributions from the Hospital.

The current benefit costs for the Hospital's benefit plan, which is included in salaries and wages in the statement of operations, is as follows:

	2023	2022
Current benefit cost Interest costs Amortization of past service costs	\$ 287,700 152,400 -	\$ 300,300 131,500 171,300
Amortization of net actuarial loss (gain)	10,100	(140,500)
Current benefit cost	\$ 450,200	\$ 462,600

The unamortized actuarial loss (gain) is amortized over the expected average remaining service life.

Information about the Hospital's accrued non-pension benefits liability as at March 31, 2023 is as follows:

	2023	2022
Accrued benefit obligation Unamortized net actuarial gain (loss)	\$ 3,949,700 294,100	\$ 3,891,400 133,500
Net benefit liability	\$ 4,243,800	\$ 4,024,900

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 8. Employee future benefits (continued):

(b) Other employee future benefits (continued):

The significant actuarial assumptions adopted in measuring the Hospital's accrued non-pension benefit obligations as at March 31, 2023 are as follows:

	2023	2022
Discount rate for accrued benefit obligations Discount rate for net benefit expense	4.00 % 3.75 %	3.75 % 3.17 %
Health cost trends: Initial rate Ultimate rate (rate reached in 2038)	5.70 % 4.00 %	6.00 % 4.00 %

Other information about the Hospital's non-pension defined benefit plans as at March 31, 2023 is as follows:

	2023	2022
Employer contributions Benefits paid	\$ 231,300 231,300	\$ 220,700 220,700

#### 9. Deferred capital contributions:

Deferred capital contributions related to capital assets represent the unamortized amount of contributions received for the purchase of capital assets. The amortization of deferred capital contributions is recorded as revenue in the Statement of Operations.

	2023	2022
Balance, beginning of year Additional contributions Amounts amortized to the statement of operations	\$100,775,874 3,366,623 (5,704,322)	\$103,516,017 2,832,533 (5,572,676)
Balance, end of year	\$ 98,438,175	\$100,775,874

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 10. Ministry of Health pandemic funding:

During the fiscal year, the MOH has announced a number of funding programs intended to assist hospitals with incremental operating and capital costs and revenue decreases resulting from the ongoing coronavirus pandemic ("COVID-19").

Details of the MOH funding for COVID-19 recognized as revenue in the current year are summarized below:

	2023	2022
Funding for incremental COVID-19 operating expenses COVID-19 assessment centre funding	\$ 900,087 287,123	\$ 4,937,622 1,573,845
	\$ 1,187,210	\$ 6,511,467

In addition to the above, the Hospital has also recognized \$nil (2022 - \$61,395) in MOH funding for COVID-19 related capital expenditures, which has been recorded as an addition to deferred capital contributions during the year.

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 11. Changes in non-cash operating working capital:

	2023	2022
Accounts receivable Due from the Hospital Foundation Inventories Prepaid expenses Accounts payable and accrued liabilities Due to the Hospital Auxiliary	\$ (495,788) \$ (506,538) (189,456) 553,294 5,308,839 90,463	5,075,853 (106,952) 624,166 (726,758) 3,178,078 73,006
	\$ 4,760,814 \$	8,117,393

### 12. Capital management and available credit:

In managing capital, the Hospital focuses on liquid resources available for operations. The need for sufficient liquidity is considered in the preparation of an annual budget and in the monitoring of cash flows and actual operating results compared to the budget. The Hospital will, where appropriate, finance capital assets through long-term loans which have an amortization period matching that of the assets being financed.

As at March 31, 2023, the Hospital has authorized funds of \$6,000,000 available through its operating line of credit, of which \$nil (2022 - \$nil) has been drawn against this facility. As at March 31, 2023, the Hospital has met its objective of having sufficient liquidity to meet its current obligations.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 13. Related entities:

(a) St. Thomas Elgin General Hospital Foundation:

St. Thomas Elgin General Hospital Foundation (the "Foundation") is a related entity incorporated without share capital under the laws of Ontario. The Foundation is independent, but exists to support designated programs and services within the Hospital. During the year, the Foundation provided funds to the Hospital totaling \$1,988,730 (2022 - \$1,353,389) which have been recorded as deferred capital contributions.

The Hospital provides the Foundation with accounting and payroll services as well as rental space at no cost to the Foundation.

As the Hospital does not control the Foundation, its results are not included in these financial statements.

(b) St. Thomas Elgin General Hospital Auxiliary:

The St. Thomas Elgin General Hospital Auxiliary (the "Auxiliary") operates the gift shop within the Hospital and undertakes other fundraising and volunteer activities for the benefit of the Hospital.

The Hospital provides the Auxiliary rental space at no cost to the Auxiliary.

As the Hospital does not control the Auxiliary, its results are not included in these financial statements.

#### 14. Commitments:

The Hospital leases certain equipment and vehicles and has several service contract agreements. These leases and contracts expire at various dates and require aggregate future minimum payments of \$4,918,275. Minimum payments required over the next five years and thereafter are as follows:

2024 2025 2026 2027 2028 and thereafter	\$ 2,104,434 1,507,834 880,506 370,011 55,490
	\$ 4,918,275

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 15. Contingencies:

(a) The Hospital is subject to certain actual and potential legal claims, which arise in the normal course of operations. As at March 31, 2023, the Hospital has a number of outstanding claims or possible claims arising out of alleged damages caused by hospital and medical professional staff. A provision has been recorded in the financial statements after giving consideration to the Hospital's insurance coverage.

#### (b) Employment matters:

During the course of business, the Hospital is involved in certain employment related negotiations and has recorded accruals based on management's estimate of potential settlement amounts where these amounts are reasonably determinable.

#### 16. Financial risks:

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Hospital is exposed to credit risk with respect to the accounts receivable and cash.

The Hospital assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Hospital at March 31, 2023 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the Statement of Operations. Subsequent recoveries of impairment losses related to accounts receivable are credited to the Statement of Operations. The balance of the allowance for doubtful accounts at March 31, 2023 is \$96,340 (2022 - \$45,173).

As at March 31, 2023, \$254,422 (2022 - \$80,851) of trade accounts receivable were past due, but not impaired.

Notes to Financial Statements (continued)

Year ended March 31, 2023

### 16. Financial risks (continued):

(b) Liquidity risk:

Liquidity risk is the risk that the Hospital will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Hospital manages its liquidity risk by monitoring its operating requirements. The Hospital prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 45 days of receipt of an invoice. The contractual maturities of the long-term debt is disclosed in note 7.

The Hospital has recorded a liability at March 31, 2023 for the estimated impact of retroactive salary increases related to the repeal of Bill 124 which capped public sector salary growth to 1% per annum for three years. It remains uncertain whether the Ministry of Health will directly fund this expense. The Hospital has sufficient financial arrangements in place including an operating line of credit to settle this one-time obligation in the short-term.

The Hospital's liquidity risk has increased in the year due to the effect of operating losses on its overall liquidity. The Hospital will require sufficient and timely funding from the Ministry of Health to fulfil its obligations on a timely basis and at a reasonable cost.

(c) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets and financial liabilities with variable interest rates expose the Hospital to cash flow interest rate risk. The Hospital is exposed to this risk through its long-term debt as disclosed in note 7.

There has been no significant change to the interest rate risk exposure from 2022.

#### 17. Comparative information:

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect the prior year surplus.