

Financial Statements of

ST. THOMAS ELGIN GENERAL HOSPITAL

And Independent Auditors' Report thereon

Year ended March 31, 2022



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of St. Thomas Elgin General Hospital

Opinion

We have audited the financial statements of St. Thomas Elgin General Hospital (the Hospital), which comprise:

- the statement of financial position as at March 31, 2022
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as at March 31, 2022, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the “***Auditors’ Responsibilities for the Audit of the Financial Statements***” section of our auditors’ report.

We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.



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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a horizontal line that starts under the 'K' and ends under the 'P', with a small upward tick at the end.

Chartered Professional Accountants, Licensed Public Accountants

London, Canada

June 8, 2022

ST. THOMAS ELGIN GENERAL HOSPITAL

Statement of Financial Position

March 31, 2022, with comparative information for 2021

	2022	2021
Assets		
Current assets:		
Cash	\$ 12,849,700	\$ 488,256
Accounts receivable (note 2)	6,989,668	12,065,521
Due from Hospital Foundation (note 11 (a))	243,743	136,792
Inventories	1,388,092	2,012,258
Prepaid expenses	1,965,841	1,239,083
	<u>23,437,044</u>	<u>15,941,910</u>
Capital assets (note 3)	123,592,896	128,498,691
	<u>\$147,029,940</u>	<u>\$144,440,601</u>

Liabilities, Deferred Contributions and Net Assets

Current liabilities:		
Accounts payable and accrued liabilities	\$ 14,699,272	\$ 11,521,194
Vacation liability	3,352,576	3,228,769
Due to Hospital Auxiliary (note 11 (b))	352,606	279,600
Current portion of long-term debt (note 5)	535,783	1,087,012
Total current liabilities	<u>18,940,237</u>	<u>16,116,575</u>
Long-term debt (note 5)	3,585,261	4,988,639
Sick leave liability	30,036	29,785
Employee future benefits (note 6 (b))	4,024,900	3,783,000
	<u>26,580,434</u>	<u>24,917,999</u>
Deferred capital contributions (note 7)	100,775,874	103,516,017
Unrestricted net assets	19,673,632	16,006,585
Commitments (note 12)		
Contingencies (note 13)		
	<u>\$147,029,940</u>	<u>\$144,440,601</u>

See accompanying notes to financial statements.

On behalf of the Board:

 Director  Director

ST. THOMAS ELGIN GENERAL HOSPITAL

Statement of Operations

Year ended March 31, 2022, with comparative information for 2021

	2022	2021
Revenues:		
Ministry of Health Funding	\$ 98,939,247	\$ 85,252,855
Patient revenue from other payers	16,776,930	14,906,821
Recoveries and miscellaneous revenue	10,699,735	9,113,705
Amortization of deferred contributions related to equipment (note 7)	1,762,884	1,509,748
Differential and co-payment revenues	530,134	556,254
Total revenues	128,708,930	111,339,383
Expenses:		
Salaries and wages	55,591,743	49,803,720
Employee benefits	16,238,783	13,777,461
	71,830,526	63,581,181
Medical staff remuneration	18,820,430	17,380,518
Supplies and equipment	20,267,630	18,532,433
Amortization of equipment	3,561,827	3,194,321
Medical and surgical supplies	5,338,977	4,440,598
Drugs	6,561,454	5,482,626
	54,550,318	49,030,496
Total expenses	126,380,844	112,611,677
Surplus (deficit) from operations before COVID-19 (expenses) and funding	2,328,086	(1,272,294)
Pandemic expenses	(5,688,599)	(11,107,350)
Ministry of Health pandemic funding (note 8)	6,511,467	14,227,800
Surplus before the undernoted	3,150,954	1,848,156
Other revenue (expenses):		
Amortization of deferred contributions related to buildings (note 7)	3,809,792	3,788,902
Interest, long-term debt	(82,805)	(91,789)
Amortization of building	(5,139,348)	(5,056,461)
Prior year pandemic expense reimbursement (note 8)	-	734,485
Ministry of Health working capital funding	1,928,454	3,892,846
	516,093	3,267,983
Surplus	\$ 3,667,047	\$ 5,116,139

See accompanying notes to financial statements.

ST. THOMAS ELGIN GENERAL HOSPITAL

Statements of Changes in Net Assets

Year ended March 31, 2022, with comparative information for 2021

March 31, 2022	Unrestricted
Balance, beginning of year	\$ 16,006,585
Surplus	3,667,047
Balance, end of year	\$ 19,673,632

March 31, 2021	Unrestricted
Balance, beginning of year	\$ 10,890,446
Surplus	5,116,139
Balance, end of year	\$ 16,006,585

See accompanying notes to financial statements.

ST. THOMAS ELGIN GENERAL HOSPITAL

Statement of Cash Flows

Year ended March 31, 2022, with comparative information for 2021

	2022	2021
Cash provided by (used in):		
Operating activities:		
Surplus	\$ 3,667,047	\$ 5,116,139
Items not involving cash:		
Amortization of capital assets	8,701,175	8,250,781
Amortization of deferred contributions	(5,572,676)	(5,298,650)
Vacation liability	123,807	489,310
Sick leave liability	251	9,216
Employee future benefits	241,900	200,900
<u>Changes in non-cash operating working capital (note 9)</u>	<u>8,117,393</u>	<u>(7,948,080)</u>
	15,278,897	819,616
Financing activities:		
Repayment of long-term debt	(1,954,607)	(1,497,807)
<u>Contributions received related to capital assets</u>	<u>2,832,533</u>	<u>4,407,438</u>
	877,926	2,909,631
Investing activities:		
<u>Purchase of capital assets</u>	<u>(3,795,379)</u>	<u>(4,873,527)</u>
Increase (decrease) in in cash	12,361,444	(1,144,280)
Cash, beginning of year	488,256	1,632,536
<u>Cash, end of year</u>	<u>\$ 12,849,700</u>	<u>\$ 488,256</u>

See accompanying notes to financial statements.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements

Year ended March 31, 2022

The St. Thomas Elgin General Hospital (the "Hospital") is incorporated without share capital under the Companies Act of Ontario. The Hospital is a registered charity under the Income Tax Act and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

The Hospital is a 157-bed facility providing 24-hour coverage in medicine, surgery, obstetrics, pediatrics, anaesthesia, mental health, emergency and family medicine. The Hospital serves the residents of St. Thomas and Elgin County.

The Hospital is primarily funded by the Province of Ontario in accordance with funding policies established by the Ministry of Health ("MOH"). Any excess of revenues over expenses earned during a fiscal year may be retained by the Hospital. There is currently no commitment by the MOH to fund operating deficits. Therefore, to the extent that deficits are incurred and not funded, future operations may be affected. The MOH provides operating funding including base funding which is expected to be received on an annual basis, and special funding, which is non-recurring in nature, and consequently is unconfirmed for future years.

The Hospital operates under a Hospital Service Accountability Agreement ("H-SAA") with Ontario Health under the direction of the MOH. This agreement sets out the rights and obligations of the two parties in respect of funding provided to the Hospital together with performance standards and obligations of the Hospital that establish acceptable results for the Hospital's performance.

If the Hospital does not meet certain performance standards or obligations, the MOH/Ontario Health has the right to adjust certain funding streams received by the Hospital. Given that the MOH/Ontario Health is not required to communicate funding adjustments until after the submission of year-end data, the amount of revenue recognized in these financial statements represents management's best estimates of amounts earned during the year.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

1. Significant accounting policies:

The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards including the Section 4200 standards for government not-for-profit organizations. Significant accounting policies of the Hospital are summarized as follows:

(a) Revenue recognition:

The deferral method of accounting for contributions which includes donations and government grants is as follows:

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions other than endowment contributions are recognized as revenue in the year in which the related expenses are incurred.

Contributions restricted for the purchase of capital assets are recorded as deferred capital contributions and amortized into revenue on a straight line basis, at a rate corresponding with the amortization rate for the related capital assets.

Revenues from sources other than the MOH are recognized as services are rendered and collection is reasonably assured.

(b) Inventories:

Inventories, consisting of hospital supplies, are valued at the lower of cost on a weighted average basis and replacement cost.

(c) Restricted investments:

Restricted investments are recorded at fair value.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

1. Significant accounting policies (continued):

(d) Capital assets:

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Hospital's operating activities, its carrying amount is written down to its residual value.

Amortization of original cost and any corresponding deferred contributions are calculated on a straight-line basis using the following annual rates over the estimated useful lives of the assets:

Asset	Rate
Building and building equipment	2.0% - 10.0%
Equipment (not including software)	5.0% - 20.0%
Equipment (software)	33.3%

Construction in progress comprises construction and development costs and capitalized interest. No amortization is recorded until construction is substantially complete and the assets are ready for productive use.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

1. Significant accounting policies (continued):

(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Derivative instruments and equity instruments that are quoted in an active market are reported at fair value. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. Management has elected to record all investments at fair value as they are managed and evaluated on a fair value basis.

Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations. Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method (or effective interest rate method). Long-term debt is recorded at cost.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations and any unrealized gain is adjusted through the statement of remeasurement gains and losses.

When the asset is sold, the unrealized gains and losses previously recognized in the statement of remeasurement gains and losses are reversed and recognized in the statement of operations. There are no items to be reported on the statement of remeasurement gains and losses, and as a result, the statement has not been prepared.

The Hospital classifies fair value measurements using a fair value hierarchy, which includes three levels of information that may be used to measure fair value:

Level 1 – Unadjusted quoted market prices in active markets for identical assets or liabilities;

Level 2 – Observable or corroborated inputs, other than level 1, such as quoted prices for similar assets or liabilities in inactive markets or market data for substantially the full term of the assets or liabilities; and

Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

1. Significant accounting policies (continued):

(f) Employee future benefits:

The Hospital provides non-pension post-retirement benefit including health, dental and life insurance benefits. The Hospital accrues its obligations under the non-pension post-retirement benefit as the employees render the services necessary to earn the post-employment benefits. The actuarial determination of the accrued benefit obligations uses the projected benefit method pro-rated on service using best estimates of salary escalation, retirement ages of employees, and expected health care and dental costs. The most recent actuarial valuation of the benefit plan for funding purposes was as of March 31, 2021.

Actuarial gains (losses) on plan assets arise from the difference between the actual return on plan assets for a period and the expected return on plan assets for that period. Actuarial gains (losses) on the accrued benefit obligation arise from differences between actual and expected experience and from changes in the actuarial assumptions used to determine the accrued benefit obligation.

The net accumulated actuarial gains (losses) are amortized over the average remaining service period of active employees. The average remaining service period of the active employees covered by the post-employment benefits plan is 13.4 years (2021 - 13 years).

Past service costs arising from plan amendments are recognized immediately in the period the plan amendments occur.

Substantially all full time employees of the Hospital are members of the Healthcare of Ontario Pension Plan (the "Plan"). This Plan is a multi-employer, defined benefit pension plan. As this is a multi-employer plan, no liability has been recorded in the Hospital's financial statements.

(g) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. However, because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. During the year, volunteers contributed 9,178 hours of services (2021 - 808).

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

1. Significant accounting policies (continued):

(h) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of property, plant and equipment, contingent liabilities, and obligations related to employee future benefits. Actual results could differ from those estimates.

2. Accounts receivable:

	2022	2021
Ministry of Health (note 8)	\$ 3,074,908	\$ 8,685,560
Provincial other	132,966	130,881
Patient and other	3,826,967	3,352,724
	7,034,841	12,169,165
Provision for doubtful accounts (note 14 (a))	(45,173)	(103,644)
	\$ 6,989,668	\$ 12,065,521

3. Capital assets:

	2022		2021	
	Cost	Accumulated amortization	Net book value	Net book value
Land	\$ 23,583	\$ -	\$ 23,583	\$ 23,583
Building and building equipment	162,924,016	52,799,178	110,124,838	113,609,241
Equipment	40,254,026	27,103,320	13,150,706	14,765,585
Construction in progress	293,769	-	293,769	100,282
	\$203,495,394	\$ 79,902,498	\$123,592,896	\$128,498,691

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

4. Credit facilities:

An unsecured credit facility has been established for the Hospital by a Canadian chartered bank with an operating line of credit of \$6,000,000 at prime rate minus 0.80%. At March 31, 2022 \$nil (2021 - \$nil) was drawn against this facility.

5. Long-term debt:

	2022	2021
Capital loan, unsecured, payable in blended monthly payments of \$46,569, interest at prime (3.2 % at March 31, 2022), minus 0.75%, 2.45% (1.70% at March 31, 2021) balance due March 31, 2024, committed facility expires on April 30, 2023	\$ 1,184,931	\$ 1,718,376
Installment loan, unsecured, payable in monthly payments of \$35,833 plus interest at Bankers Acceptance (2.45% at March 31, 2022), plus stamping fee of 0.50%, balance due April 2029, committed facility expires on April 30, 2023	2,936,113	3,367,197
Capital loan, unsecured, payable in blended quarterly payments of \$145,901, bearing interest at 3.87%, due November 21, 2021.	-	990,078
	4,121,044	6,075,651
Less current portion	535,783	1,087,012
	\$ 3,585,261	\$ 4,988,639

Regular annual principal payments required on long-term debt for the next two fiscal years and thereafter are due as follows, however, it is management's intention to renew these facilities upon their expiry as has been the case in prior years:

2023	\$ 535,783
2024	3,585,261
	\$ 4,121,044

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

6. Employee future benefits:

(a) Pension plan:

Substantially all full time employees of the Hospital are members of the Healthcare of Ontario Pension Plan (the "Plan"). This Plan is a multi-employer, defined benefit pension plan.

Employer contributions to the Plan on behalf of employees amounted to \$4,764,476 (2021 - \$4,515,368).

The audited financial statements of the Healthcare of Ontario Pension Plan at December 31, 2021, disclosed a net assets value of \$114 billion with accrued going concern liabilities relating to pension obligations of \$86 billion, resulting in a going concern surplus of \$28 billion (2021 - \$24 billion).

(b) Other employee future benefits:

The non-pension post-retirement benefit plan is a defined benefit plan funded on a cash basis by contributions from the Hospital.

The current benefit costs for the Hospital's benefit plan, which is included in salaries and wages in the statement of operations, is as follows:

	2022	2021
Current benefit cost	\$ 300,300	\$ 262,300
Interest costs	131,500	120,800
Amortization of past service costs	171,300	-
Amortization of net actuarial loss (gain)	(140,500)	9,900
Current benefit cost	\$ 462,600	\$ 393,000

The unamortized actuarial loss (gain) is amortized over the expected average remaining service life.

Information about the Hospital's accrued non-pension benefits liability as at March 31, 2022 is as follows:

	2022	2021
Accrued benefit obligation	\$ 3,891,400	\$ 3,786,000
Unamortized net actuarial gain (loss)	133,500	(3,000)
Net benefit liability	\$ 4,024,900	\$ 3,783,000

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

6. Employee future benefits (continued):

(b) Other employee future benefits (continued):

The significant actuarial assumptions adopted in measuring the Hospital's accrued non-pension benefit obligations as at March 31, 2022 are as follows:

	2022	2021
Discount rate for accrued benefit obligations	3.75 %	3.17 %
Discount rate for net benefit expense	3.17 %	3.24 %
Health cost trends:		
Initial rate	6.00 %	6.00 %
Ultimate rate (rate reached in 2038)	4.00 %	4.00 %

Other information about the Hospital's non-pension defined benefit plans as at March 31, 2022 is as follows:

	2022	2021
Employer contributions	\$ 220,700	\$ 192,100
Benefits paid	220,700	192,100

7. Deferred capital contributions:

Deferred capital contributions related to capital assets represent the unamortized amount of contributions received for the purchase of capital assets. The amortization of deferred capital contributions is recorded as revenue in the statement of operations.

	2022	2021
Balance, beginning of year	\$103,516,017	\$104,407,229
Additional contributions	2,832,533	4,407,438
Amounts amortized to the statement of operations	(5,572,676)	(5,298,650)
Balance, end of year	\$100,775,874	\$103,516,017

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

8. Ministry of Health pandemic funding:

The MOH has announced a number of funding programs intended to assist hospitals with incremental operating and capital costs and revenue decreases resulting from the ongoing coronavirus pandemic ("COVID-19"). In addition to these funding programs, the MOH is also permitting hospitals to redirect unused funding from certain programs towards other revenue losses and operating pressures through a broad-based funding reconciliation.

While the MOH has provided guidance with respect to the maximum amount of funding potentially available to the Hospital, as well as criteria for eligibility and revenue recognition, this guidance continues to evolve and is subject to revision and clarification subsequent to the time of approval of these financial statements. The MOH has also indicated that all funding related to COVID-19 is subject to review and reconciliation with the potential for adjustments during the subsequent fiscal year.

Management's estimate of MOH revenue for COVID-19 is based on the most recent guidance provided by MOH and the impacts of COVID-19 on the Hospital's operations, revenues and expenses. The Hospital has determined a reasonable amount that is considered by Management to be supportable and consistent with the guidance provided by the MOH. Any adjustments to Management's estimate of MOH revenues will be reflected in the Hospital's financial statements in the year of settlement.

Details of the MOH funding for COVID-19 recognized as revenue in the current year are summarized below:

	2022	2021
Funding for incremental COVID-19 operating expenses	\$ 4,937,622	\$ 10,639,122
Funding for lost revenues resulting from COVID-19	-	843,000
COVID-19 assessment centre funding	1,573,845	1,473,384
Broad-based funding reconciliation for other operating pressures	-	1,272,294
	<u>\$ 6,511,467</u>	<u>\$ 14,227,800</u>

In addition to the above, the Hospital has also recognized \$61,395 (2021 - \$852,622) in MOH funding for COVID-19 related capital expenditures, which has been recorded as an addition to deferred capital contributions during the year.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

9. Changes in non-cash operating working capital:

	2022	2021
Accounts receivable	\$ 5,075,853	\$ (7,473,438)
Due from the Hospital Foundation	(106,952)	168,333
Inventories	624,166	(955,395)
Prepaid expenses	(726,758)	(37,498)
Accounts payable and accrued liabilities	3,178,078	345,195
Due to the Hospital Auxiliary	73,006	4,723
	<u>\$ 8,117,393</u>	<u>\$ (7,948,080)</u>

10. Capital management and available credit:

In managing capital, the Hospital focuses on liquid resources available for operations. The need for sufficient liquidity is considered in the preparation of an annual budget and in the monitoring of cash flows and actual operating results compared to the budget. The Hospital will, where appropriate, finance capital assets through long-term loans which have an amortization period matching that of the assets being financed.

As at March 31, 2022, the Hospital has authorized funds of \$6,000,000 available through its operating line of credit, of which \$nil (2021 - \$nil) has been drawn against this facility. As at March 31, 2022, the Hospital has met its objective of having sufficient liquidity to meet its current obligations.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

11. Related entities:

(a) St. Thomas Elgin General Hospital Foundation:

St. Thomas Elgin General Hospital Foundation (the "Foundation") is a related entity incorporated without share capital under the laws of Ontario. The Foundation is independent, but exists to support designated programs and services within the Hospital. During the year, the Foundation provided funds to the Hospital totaling \$1,353,389 (2021 - \$1,079,218) which have been recorded as deferred capital contributions.

The Hospital provides the Foundation with accounting and payroll services as well as rental space at no cost to the Foundation.

As the Hospital does not control the Foundation, its results are not included in these financial statements.

(b) St. Thomas Elgin General Hospital Auxiliary:

The St. Thomas Elgin General Hospital Auxiliary (the "Auxiliary") operates the gift shop within the Hospital and undertakes other fundraising and volunteer activities for the benefit of the Hospital.

The Hospital provides the Auxiliary rental space at no cost to the Auxiliary.

As the Hospital does not control the Auxiliary, its results are not included in these financial statements.

12. Commitments:

The Hospital leases certain equipment and vehicles and has several service contract agreements. These leases and contracts expire at various dates and require aggregate future minimum payments of \$6,539,471. Minimum payments required over the next two years are as follows:

2023	\$ 2,984,687
2024	1,421,715
2025	1,272,051
2026	574,966
2027 and thereafter	286,052
	<hr/>
	\$ 6,539,471

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

13. Contingencies:

The Hospital is subject to certain actual and potential legal claims, which arise in the normal course of operations. As at March 31, 2022, the Hospital has a number of outstanding claims or possible claims arising out of alleged damages caused by hospital and medical professional staff. A provision has been recorded in the financial statements after giving consideration to the Hospital's insurance coverage.

14. Financial risks:

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Hospital is exposed to credit risk with respect to the accounts receivable, cash and restricted investments.

The Hospital assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Hospital at March 31, 2022 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the statement of operations. Subsequent recoveries of impairment losses related to accounts receivable are credited to the statement of operations. The balance of the allowance for doubtful accounts at March 31, 2022 is \$ 45,173 (2021 - \$103,644).

As at March 31, 2022, \$ 80,851 (2021 - \$240,112) of trade accounts receivable were past due, but not impaired.

(b) Liquidity risk:

Liquidity risk is the risk that the Hospital will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Hospital manages its liquidity risk by monitoring its operating requirements. The Hospital prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

The Hospital continues to respond to the pandemic and plans for continued operational and financial impacts during the 2023 fiscal year and beyond. Management has assessed the impact of COVID-19 and believes there are no significant financial issues that compromise its ongoing operations. The outcome and timeframe to a recovery from the current pandemic is highly unpredictable, thus it is not practicable to estimate and disclose its effect on future operations at this time.

Accounts payable and accrued liabilities are generally due within 45 days of receipt of an invoice. The contractual maturities of the long-term debt is disclosed in note 5.

ST. THOMAS ELGIN GENERAL HOSPITAL

Notes to Financial Statements (continued)

Year ended March 31, 2022

14. Financial risks (continued):

(c) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets and financial liabilities with variable interest rates expose the Hospital to cash flow interest rate risk. The Hospital is exposed to this risk through its long-term debt as disclosed in note 5.

There has been no significant change to the interest rate risk exposure from 2021.