

Meeting of the Board of Directors

Wednesday, May 5, 2021

3:00pm

Boardroom & Zoom

2020-2021	Oct 7	Nov 4	Dec 2	Feb 3	Mar 3	Apr 7	May 5	Jun 2
P. van der Westen (Chair)	✓	✓	✓	✓	✓W	✓	✓	
D. Ross	✓	✓	✓W	✓W	✓	✓	✓	
L. Ballantyne	✓ W	✓W	✓W	✓W	✓W	✓Z	✓Z	
A. Dale	✓W	✓W	✓W	✓W	✓W	✓Z	✓Z	
D. Harvey	✓ W	✓W	✓W	✓W	✓W	✓Z	✓Z	
R. Hodgkinson	NA	✓W	✓W	✓W	✓W	✓Z	✓Z	
S. Martyn	✓ W	✓T	✓W	NA	✓W	NA	✓Z	
R. Robertson	✓ W	NA	✓W	✓W	NA	✓Z	✓Z	
M. Vreman	✓ W	✓W	✓W	✓W	✓W	✓Z	✓Z	
H. Lenfesty				NA	✓	✓Z	✓Z	
Dr. Chehadi	✓	✓W	✓W	✓W	✓W	✓Z	✓Z	
Dr. Mills	✓ W	NA	✓W	✓W	✓W	✓Z		
Dr. J. Armstrong							✓Z	
Dr. P. Hammond	NA	✓W	✓W	✓W	✓W	✓Z	✓Z	
R. Biron	✓	✓	✓	✓	✓	✓	✓	
K. Davies	✓ W	✓W	✓W	✓W	✓W	✓	✓Z	
J. Thorner	✓ W	✓W	✓W	✓W	✓W	✓Z	✓Z	
*W – Denotes joining the meeting via WebEx / *Z – Denotes joining the meeting via Telephone								

1. Call to Order

Peter van der Westen called the meeting to order at pm and asked Andrea McNaughton conduct a roll call.

2. Approval of Agenda

MOTION

MOVED by Rick Robertson, SECONDED by Richard Hodgkinson, that the Board of Directors approve the agenda as presented.

CARRIED

3. Declaration of Conflicts of Interest

None declared.

4. Quality Improvement Plan Indicators & Definitions – March 2021

Karen Davies provided a brief overview of the Quality Improvement Plan indicators for the month of March 2021.

- It is important to note that despite the ongoing challenges of the pandemic, all the indicators are green at March 31, 2021 year-end. It is noteworthy, that this work has continued despite the pause placed on the program by Ontario Health at the start of the pandemic.
- When you left hospital, did the hospital make sure you had follow-up care with a doctor or other health care professional?

This metric does not have data available for March 2021, as there is a lag in reporting from National Research Corporation (NRC) Picker Survey responses. Data will be updated when it becomes available and the committee was reminded that data for these metrics might keep coming in months after the surveys are sent.

- Readmission rate for STEGH.

The data provided by CIHI for the months of February 2021 and March 2021 are not available yet and will be updated when they become available. Preliminary data for March shows no readmissions.

- P4R Results – STEGH is #1 provincially for *Time to Inpatient Bed* at 6.1 hours. The next closest hospital is at 12.4 hours.

5. **Approval of Draft Minutes of Prior Meetings**

The April 7, 2021 Board of Directors draft Meeting Minutes were pre-circulated with the Board package for review.

MOTION

MOVED by Richard Hodgkinson, SECONDED by Dan Ross, that the Board of Directors approve the April 7, 2021 Board of Directors draft Meeting Minutes as presented.

CARRIED

6. **Committee Reports**

6.1 **Quality & Safety Committee**

6.1.1 **Quality & Safety Committee Draft Meeting Minutes (April 15, 2021)**

The Quality & Safety Committee draft Meeting Minutes from April 15, 2021, were pre-circulated with the Board package for information purposes.

6.1.2 **Occupational Health, Safety & Wellness Report**

The Occupational Health, Safety & Wellness Report was pre-circulated with the Board package for information purposes. Ms. Dale noted the extensive safety practices that have been implemented due to the COVID-19 pandemic.

7. **Other Business**

7.1 **COVID-19 Update - Briefing Note**

The COVID-19 Update Briefing Note was pre-circulated with the Board package.

Robert Biron began by sharing that the information that is provided to the Board is ever changing and that some of the information contained in the briefing note is already out of date.

As of today, there are 12 COVID positive patients in hospital; 6 patients in the Intensive Care Unit (ICU) and 6 patients in the Acute Medicine Units.

The vaccination rate has increased from what was previously provided in the report.

According to provincial projection rates the number of anticipated positive COVID patients into May is still quite concerning. The projections do show some level of cresting but there is concern that the province may decide to relinquish restrictions as was the case in the second wave and this decision could have negative consequences with regard to the potential increase of positive COVID patients.

To date STEGH has received 14 patient transfers from the GTA that have been cared for at STEGH, in either the ICU or Acute Medicine units.

A report from the Ministry was released recently regarding the situation with Long-term Care (LTC) amidst the pandemic. The report provided a set of recommendations that lay out the short-comings and what needs to be done for LTC homes moving forward to ensure that staff and residents are protected during the pandemic.

7.2 Elgin OHT Update

Robert Biron provided the Board with a brief verbal update with regard to the Elgin OHT.

Mr. Biron noted that there have been a number of meetings with the OHT partners over the last several weeks with the aim to have several of the key deliverables achieved by the end of May 2021. The Steering Committee is looking to create a Collaborative Decision Making Agreement (CDMA) which will define how the partners would work together to advance the innovative care that is envisioned. For the first phase of maturity of the Elgin OHT, likely being the first few years, having a Council being made up of the executives from the various organizations, along with patient partners and physician representatives.

In order to ensure that there is appropriate governance over the OHT, the various boards would be engaged through touch points on specific matters that are relevant to the board governors; such as a strategic plan and governance structure & oversight of OHT. There will be a need to co-design what the responsibilities are of the Governance for the OHT.

8. Officer Reports

8.1 Board Chair Report

The Officer report for the Board Chair was pre-circulated with the meeting package.

8.2 President and CEO Report

No report.

8.3 Chief of Staff Report

No report.

MOTION

MOVED by Dan Ross, SECONDED by Richard Hodgkinson, that the Board of Directors receive the Officer Reports as presented.

CARRIED

9. Correspondence / Information

9.1 OHA: The Impact of COVID-19 on Hospital Governance

The OHA: The Impact of COVID-19 on Hospital Governance, document was pre-circulated with the meeting package for information purposes.

9.2 William Osler Letter to Hospital CEOs

The William Osler Letter to Hospital CEOs document was pre-circulated with the meeting package for information purposes.

10. In-Camera Meeting

10.1 Move to In-Camera

MOTION

MOVED by Rick Robertson, SECONDED by Sally Martyn, that the meeting of the Board of Directors move to the in-camera portion of the meeting.
CARRIED

Having completed the In-Camera meeting, the meeting resumed in the open session.

11. Termination of Meeting

MOTION

MOVED by Rick Robertson, SECONDED by Richard Hodgkinson, that the Board of Directors terminate the meeting.

CARRIED